# 5. Report on Compliance with the Principles and Recommendations of the Code of Corporate Governance

This Report on Compliance with the Principles and Recommendations of the Code of Corporate Governance was reviewed by the Board of Directors of Unipro PJSC at its meeting on 6 May 2020 (Minutes No. 288 dated 7 May 2020) as part of the preliminary approval of the Company's 2019 Annual Report.

The Board of Directors hereby certifies that this Report contains complete and reliable information on the Company's compliance with the principles and recommendations of the Code of Corporate Governance for 2019.

The Board of Directors of Unipro PJSC states that as of the end of the reporting year, the Company has failed to respect the corporate governance principles set out in the Code of Corporate Governance in full. For more details, refer to the table below.

Unipro PJSC intends to continue its efforts to improve the corporate governance system in 2020 to meet the recommendations of the Code as much as possible.

# Summary of the Most Material Aspects of the Corporate Governance Model and Practice

### Shareholder Structure

The total number of persons registered in the shareholder register of Unipro PJSC as of 31 December 2019 was 301,532, of which:

- individuals 300,256;
- » total number of the issuer's nominee shareholders – 11;
- » federal authorities 0; and
- authorities of constituent entities of the Russian Federation 4.

Information on the issuer's shareholders holding participatory interests of at least 5% of its authorised capital or at least 5% of its ordinary shares:

y full company name – Uniper SE;

- » location Holzstrasse 6, 40221 Dusseldorf, Germany;
- » share in the issuer's authorised capital 83.73%; and
- stake in the issuer's total ordinary shares 83.73%.

### Structure of the Management Bodies

According to the issuer's Articles of Association (Clause 9.1, Article 9), its management bodies are as follows:

- » General Shareholders' Meeting;¹
- » Board of Directors;<sup>2</sup>
- » Management Board;<sup>3</sup>
- » Chief Executive Officer.<sup>4</sup>

The General Shareholders' Meeting is the supreme management body of the Company.

The Board of Directors is responsible for the general management of the Company, except for affairs falling within the competence of the General Shareholders' Meeting according to the Federal Law "On Joint Stock Companies" and the Articles of Association.

If a matter falls within the competence of the Board of Directors, the Management Board and the Chief Executive Officer shall not be authorised to take any action without prior approval of the Board of Directors. In certain cases, the Board of Directors is entitled to resolve on the subsequent approval of a

<sup>&</sup>lt;sup>1</sup> The scope of competence of the General Shareholders' Meeting is outlined in Clause 10.2, Article 10 of the Company's Articles of Association.

<sup>&</sup>lt;sup>2</sup> The scope of competence of the Board of Directors is outlined in Clause 12.1, Article 12 of the Company's Articles of Association.

<sup>&</sup>lt;sup>3</sup> The scope of competence of the Management Board is outlined in Clause 18.2, Article 18 of the Company's Articles of Association.

<sup>&</sup>lt;sup>4</sup> The scope of competence of the Chief Executive Officer is outlined in Clauses 19.2–19.3, Article 19 of the Company's Articles of Association.

transaction or any other matter that falls within the competence of the Board of Directors.

The matters falling within the competence of the Board of Directors cannot be delegated to either the Chief Executive Officer or the Management Board. The Company's Board of Directors includes three independent directors.<sup>1</sup>

Pursuant to the resolution of the Board of Directors, the Company has created the Committees of the Board of Directors.<sup>2</sup> The Committees of the Board of Directors are set up to elaborate the matters that fall within the competence of the Board of Directors or are investigated by the Board of Directors in order to monitor the performance of the Company's executive bodies and/or develop recommendations for the Board of Directors and executive bodies of the Company.

The Company's day-to-day activities are managed by the Chief Executive Officer as the Company's sole executive body and by the Management Board as a collective executive body.

The Chief Executive Officer and the Management Board report to the General Shareholders' Meeting and the Board of Directors.

If a matter falls within the competence of the Management Board, the Chief Executive Officer shall not be authorised to take any action without prior approval of the Management Board. In certain cases, the Management Board is entitled to resolve on subsequent approval of a transaction or any other matter that falls within the competence of the Management Board.

The Chief Executive Officer is responsible for managing the Company's day-to-day activities in accordance with the resolutions of the General Shareholders' Meeting, the Board of Directors and the Management Board adopted within the scope of their respective competence.

### Approval of Special Transactions

### 1. Major Transactions

The procedure for obtaining approval to make a major transaction or subsequent approval of a major

transaction is provided for by Article 79, Chapter X of the Federal Law "On Joint Stock Companies".

#### 2. Related-Party Transactions

The procedure for making a related-party transaction is provided for by Article 83, Chapter XI of the Federal Law "On Joint Stock Companies".

#### 3. Stock Issue Transactions

Resolutions of the General Shareholders' Meeting shall be passed by a three-quarter majority vote of the holders of the Company's voting shares that take part in the General Shareholders' Meeting on the following matters:

- » private placement of shares (the Company's convertible issue-grade securities) pursuant to a resolution of the General Shareholders' Meeting on increasing the Company's authorised capital by offering additional shares (on placing the Company's convertible issue-grade securities);
- » public offering of ordinary shares which make more than 25 (Twenty-five) percent of the previously placed ordinary shares;
- » public offering of securities convertible into ordinary shares which make more than 25 (Twenty-five) percent of the previously placed ordinary shares.

Resolutions of the Board of Directors on the following matters shall be passed unanimously by all elected members of the Board of Directors, not including the votes of withdrawn members of the Board of Directors:

- resolutions on the increase of the Company's authorised capital by offering additional shares (Sub-Clause 6, Clause 12.1, Article 12 of the Articles of Association);
- » resolutions on the placement of convertible bonds or other convertible issue-grade securities by the Company (Sub-Clause 7, Clause 12.1, Article 12 of the Articles of Association).

Resolutions on the following matters shall be passed by a majority vote of the members of the Board of Directors taking part in a physical meeting or in an absentee vote:

» placement of the Company's bonds and other issue-grade securities, except as otherwise established by the Federal Law "On Joint Stock Companies" and the Articles of Association;

<sup>&</sup>lt;sup>1</sup> For more details about independent directors of the Board of Directors, see Section 3.2 of the Annual Report.

<sup>&</sup>lt;sup>2</sup> For more details about the scope of competence and composition of the Committees of the Board of Directors, see Section 3.2 of the Annual Report.

- » approval of documents pertaining to the issuance of shares and other securities, share buyback and redemption, when approval of such documents by the Board of Directors is provided for by the Federal Law "On Joint Stock Companies" or other regulations of the Russian Federation;
- » determination of the price (valuation) of property, the offer price and the repurchase price of the issued securities in the cases stipulated by the Federal Law "On Joint Stock Companies";
- » approval of an independent appraiser (independent appraisers) to assess the value of the Company's shares, property and other assets in the cases provided for by the Federal Law "On Joint Stock Companies" and the Articles of Association.

### Structure of the Supervisory Bodies

According to the Articles of Association and other internal regulations, the following bodies are responsible for supervising the Company's financial and business operations.

#### **Auditor**

Pursuant to Clause 20.1, Article 20 of the Company's Articles of Association, the General Shareholders' Meeting shall appoint the Auditor on an annual basis to audit and certify the Company's annual financial statements.

The Auditor shall audit the Company's financial and business performance in compliance with the requirements of the law of the Russian Federation and by virtue of the contract made therewith.

#### **Internal Audit**

Pursuant to Clause 20.5, Article 20 of the Articles of Association, the Company shall set up an internal audit function for internal control over the Company's financial and business operations.

The Internal Audit Department is a dedicated function of the Company in charge of control over financial and business operations that operates by virtue of the Regulation on the Internal Audit Department approved by the Company's Board of Directors.

The Internal Audit Department is established, reorganised and liquidated by resolution of the Company's Board of Directors.

In order to ensure independence and impartiality of internal audit, the internal audit function and its head shall report to the Company's Board of Directors.

### Audit Committee of the Board of Directors

The Audit Committee of the Board of Directors was established on 30 November 2006 by resolution of the Board of Directors of the Company under the Articles of Association and operates on the basis of the Regulation on the Audit Committee of the Board of Directors.

The Audit Committee is a collective advisory body established to assist in the effective performance of the functions of the Board of Directors as they regard control over the financial and business operations of the Company.

#### **Revision Commission**

Pursuant to Clause 20.1, Article 20 of the Company's Articles of Association (as it read prior to 14 June 2019), the General Shareholders' Meeting shall elect members of the Revision Commission to supervise financial and business operations of the Company.

In its activities, the Revision Commission shall be governed by the Federal Law "On Joint Stock Companies" and other applicable laws of the Russian Federation, the Articles of Association and the Regulation on the Revision Commission.

Pursuant to Sub-clause 10, Clause 10.2, Article 10 of the Articles of Association, election of Revision Commission members and early termination of their powers fall within the competence of the General Shareholders' Meeting. The Annual General Shareholders' Meeting of 14 June 2019 passed the resolution on the introduction of amendments to the Company's Articles of Association that effectively cancel the requirement concerning mandatory establishment of the Revision Commission. Therefore, the results of the vote on the election of the Revision Commission were not summed up.

# Description of the Methodology Used by the Joint Stock Company to Assess the Compliance with the Corporate Governance Principles Enshrined in the Code of Corporate Governance

The methodology used by Unipro PJSC to assess the compliance with the corporate governance principles enshrined in the Code of Corporate Governance (as approved by the Board of Directors of the Bank of Russia on 21 March 2014) is based on the Guidelines for Reporting Compliance with the Principles and Recommendations of the Code of Corporate Governance (Letter of the Central Bank of Russia No. IN-06-52/8 dated 17 February 2016).

The assessment findings are provided in the table below.

No.	Corporate governance principles	Compliance criteria	Compliance status	Comments on deviations from compliance criteria
1	2	3	4	5
1.1	The Company ensures	equal and fair treatment of all	shareholders as they	y exercise their right to contribute to corporate governance.
1.1.1	The Company creates the most favorable environment for shareholders to take part in General Shareholders' Meetings, develop a reasoned position on agenda items, coordinate their steps and express their opinion on items under consideration.	1. The internal document of the Company that has been approved by the General Shareholders' Meeting and governs the meeting procedure is publicly available.  2. The Company offers available means of communication, including a hotline, email and online forum that can be used by shareholders to express their opinion and ask questions regarding the agenda when preparing for the General Shareholders' Meeting. These actions were taken before every General Shareholders' Meeting held in the reporting period.	observed	
1.1.2	The procedure involving notification of an upcoming General Shareholders' Meeting and distribution of relevant materials enables the shareholders to duly prepare for the meeting.	1. The notice of an upcoming General Shareholders' Meeting is posted (published) on the corporate website at least 30 days prior to the date of the meeting.  2. The meeting notice specifies the venue of the meeting and documents required to access the venue.  3. The shareholders were provided with access to the information on who proposed the agenda items and nominated candidates to the Company's Board of Directors and Revision Commission.	partly observed	<ol> <li>Observed.</li> <li>Observed.</li> <li>Partly observed.</li> </ol> In the reporting year, the shareholders were provided with access to the information on who nominated candidates to the Company's Board of Directors and Revision Commission. As the Company prepares for the General Shareholders' Meetings in 2020, all shareholders of the Company will be fully informed on those proposing the agenda items and nominating candidates to the Company's Board of Directors.

No.	Corporate governance principles	Compliance criteria	Compliance status	Comments on deviations from compliance criteria
1	2	3	4	5
1.1.3	At the stages of both preparation for and holding of a meeting, the shareholders have been able to get relevant meeting information and materials in a free and timely manner, address their questions to members of the executive bodies and the Board of Directors, and communicate.	1. In the reporting period, the shareholders were given an opportunity to address their questions to members of the executive bodies and the Board of Directors beforehand and during the Annual General Shareholders' Meeting.  2. The position of the Board of Directors (including dissenting opinions recorded in the minutes) on each of agenda items covered during the reporting period has been reflected in the materials of the General Shareholders' Meeting.  3. The Company provided authorised shareholders with access to the list of persons eligible to attend the General Shareholders' Meeting. Such access was given from the date when the list became available to the Company in all cases when the General Shareholders' Meeting was held in the reporting period.	observed	
1.1.4	The exercise of the shareholders' right to call for a General Shareholders' Meeting, nominate candidates to the management bodies and propose agenda items has not been made unreasonably complex.	1. In the reporting period, the shareholders were free to propose any agenda items for the Annual General Shareholders' Meeting within a minimum period of 60 days after the end of the relevant calendar year.  2. In the reporting period, the Company did not refuse to accept proposals on agenda items or nominees to the Company's management bodies due to typing errors and other minor deficiencies in the shareholders' proposals.	observed	
1.1.5	Every shareholder has been able to freely exercise his/her voting rights in a simple and convenient way.	1. The internal document (internal policy) of the Company includes provisions stating that each person taking part in the General Shareholders' Meeting may request a copy of the ballot completed thereby and certified by the Counting Commission before the end of the relevant meeting.	observed	

No.	Corporate governance principles	Compliance criteria	Compliance status	Comments on deviations from compliance criteria
ı	2	3	4	5
1.1.6	The procedure of holding General Shareholders' Meetings established by the Company ensures equal rights for all participants to express their opinions and ask questions.	1. The physical meetings of shareholders held in the reporting period provided enough time for reporting on the agenda items and a certain amount of time for deliberations.  2. The nominees to the Company's management and supervisory bodies were available to answer the shareholders' questions during the meeting where their candidacies were put to vote.  3. When resolving on the matters regarding preparation for and holding of the General Shareholders' Meetings, the Board of Directors considered the idea of using telecommunication facilities to enable remote participation of shareholders' meetings in the General Shareholders' Meetings in the reporting period.	partly observed	1. Observed. 2. Partly observed.  Summary of the Company's operating context, environment and/or background making it impossible for the Company to comply with the recommendations.  Not all nominees to the Company's management and supervisory bodies were available to answer the shareholders' questions at the Extraordinary General Shareholders' Meeting in 2019 where their candidacies were put to vote.  Explanations of specific reasons for the failure to comply with the relevant provision (element) of the Code and justifications of the resolution adopted by the Company.  The Company sends invitations to attend the General Shareholders' Meeting to all candidates when considering items concerning the election of members of the Company's Board of Directors and Revision Commission. If possible, all candidates (with rare exceptions) are present at the General Shareholders' Meeting where their candidacies have been put to a vote and are available to answer the shareholders' questions. At the same time, the Company cannot guarantee the presence of all candidates at the General Shareholders' Meeting and allows for justified reasons for the absence of individual candidates due to urgent business, as well as due to the fact that many of them live far from the venue of the General Shareholders' Meeting of the Company.  Description of the measures used by the Company to reduce the possible additional risks.  The following officers attended the Annual General Shareholders' Meeting: Deputy CEO for Finance and Economics, Deputy CEO for Production, Director for Corporate Governance, Legal and Asset Management, Head of the Internal Audit Department, Acting Chief Accountant. Shareholders' may ask questions of concern to these officers as well.  Information on whether the failure to comply with a provision of the Code is limited in time and whether the Company intends to ensure compliance with the relevant element of the Company will take effort to ensure that the maximum possible number of nominees to the Company management and s

Meetings, as the Company had no grounds to believe that this service would be particularly popular with the shareholders.

Explanations of specific reasons for the failure to comply with the relevant provision (element) of the Code and justifications of the resolution adopted by the Company.

No.	Corporate governance principles	Compliance criteria	Compliance status	Comments on deviations from compliance criteria
1	2	3	4	5

As of the date of the resolution by the Board of Directors on matters regarding the preparation for and holding of the General Shareholders' Meeting in 2019, the number of registered shareholders exceeded 300,000. A high proportion of them were pensioners who did not have access to electronic means of communication. According to the Company's Registrar, the share of shareholders who specified their email addresses in the registered person's form was negligible. Therefore, the Company's Board of Directors did not consider the idea of using telecommunication facilities to enable remote participation of shareholders in the General Shareholders' Meeting.

### Description of the measures used by the Company to reduce the possible additional risks.

In 2019, the Annual General Shareholders' Meeting approved the updated version of the Company's Articles of Association. This draft will provide shareholders with an opportunity to use e-ballots to vote at Annual General Shareholders' Meetings in order to ensure an equitable and fair treatment of all shareholders as they exercise their right to take part in Annual General Shareholders' Meetings of the Company.

## Information on whether the failure to comply with a provision of the Code is limited in time and whether the Company intends to ensure compliance with the relevant element of the Code in the future.

In 2020, the Company will take all reasonable efforts to ensure that the Board of Directors considers the idea of using telecommunication facilities to enable remote participation of shareholders in the General Shareholders' Meetings when resolving on the matters regarding preparation for and holding of the General Shareholders' Meetings.

### 1.2 All shareholders are provided with equal and fair profit-sharing opportunities through dividends.

- 1.2.1 The Company
  has developed
  and introduced a
  transparent and clear
  mechanism for the
  calculation of the
  amount and payment
  of dividends.
- 1. The Company has a Dividend Policy approved by the Board of Directors and disclosed to the public.
- 2. If the Company's Dividend Policy draws upon financial statements in the calculation of dividends, the corresponding provisions of the Dividend Policy consider consolidated financial data.

partly observed

- 1. Observed.
- 2. Partly observed.

### Summary of the Company's operating context, environment and/or background making it impossible for the Company to comply with the recommendations.

Pursuant to the Law "On Joint Stock Companies", the Company's Dividend Policy is based on the data of the accounting (financial) statements prepared in accordance with the requirements of the Russian Federation law.

### Explanations of specific reasons for the failure to comply with the relevant provision (element) of the Code and justifications of the resolution adopted by the Company.

The Company prepares consolidated financial statements strictly subject to the International Financial Reporting Standards.

### Description of the measures used by the Company to reduce the possible additional risks.

The Company's current Dividend Policy provides for fixed amounts of dividend payments from 2019 through 2022.

Information on whether the failure to comply with a provision of the Code is limited in time and whether the Company intends to ensure compliance with the relevant element of the Code in the future.

If economic expediency and the interests of Company shareholders require that the consolidated data of financial statements should be used, this will be enshrined in the Company's Dividend Policy.

No.	Corporate governance principles	Compliance criteria	Compliance status	Comments on deviations from compliance criteria
1	2	3	4	5
1.2.2	The Company abstains from paying dividends	The Company's Dividend     Policy clearly defines     financial/economic	partly observed	Summary of the Company's operating context, environment and/or background making it impossible for the Company to comply with the recommendations.
	if such payment, while formally compliant with the statutory restrictions,	circumstances when the Company should not pay dividends.		The Company's Dividend Policy does not expressly refer to financial/economic circumstances when the Company should not pay dividends.
	is uneconomic and may create a misperception of the			Explanations of specific reasons for the failure to comply with the relevant provision (element) of the Code and justifications of the resolution adopted by the Company.
	Company's activities.			Considering the stability of the Russian electric power market and the resulting sustainability and certainty of mid-term cash flows, the Company believes that as of the approval date of this Regulation the dividend amounts for the coming four years may be calculated with adequate accuracy. Possible deviations from the Dividend Policy are in fact force majeure in nature, and the Company undertakes to disclose them in detail in the Dividend Policy if they occur.
				Description of the measures used by the Company
				to reduce the possible additional risks.  The Dividend Policy defines the risks that may lead to a refusal to pay dividends.
				Information on whether the failure to comply with a provision of the Code is limited in time and whether the Company intends to ensure compliance with the relevant element of the Code in the future.
				When reviewing the Dividend Policy, which is implemented once every two years, the Company takes all reasonable efforts to incorporate provisions clearly referring to financial/economic circumstances when the Company should not pay dividends in the Dividend Policy.
1.2.3	The Company does its best to prevent deterioration of existing shareholders' dividend rights.	1. In the reporting period, the Company did not take any steps that would lead to a deterioration of existing shareholders' dividend rights.	observed	
1.2.4	The Company strives to prevent its shareholders from	1. To prevent shareholders from using any means of profit (income) generation	not observed	Summary of the Company's operating context, environment and/or background making it impossible for the Company to comply with the recommendations.
	using any means of profit (income) generation through the Company other	through the Company other than dividends and disposal value, the Company's internal documents		The Company's internal documents establish the procedure for approving related-party transactions solely for those grounds of relation that are stipulated by the Law "On Joint Stock Companies".
	than dividends and disposal value.	establish controls that ensure timely identification and approval of transactions involving parties affiliated		Explanations of specific reasons for failure to comply with the relevant provision (element) of the Code and justifications of the resolution adopted by the Company.
		with (related to) substantial shareholders (persons		The other transaction control mechanisms currently meet all of the Company's needs.
		enjoying the right to use the votes according to their		Description of the measures used by the Company to reduce the possible additional risks.
		voting shares) in the cases when the law does not officially recognise such transactions as related-party transactions.		The Company has additional transaction control mechanisms. According to the established procedure, all contracts and agreements that the Company intends to make are subject to preliminary approval, including verification of counterparties involved in transactions.

No.	Corporate governance principles	Compliance criteria	Compliance status	Comments on deviations from compliance criteria
1	2	3	4	5
				In the cases when the Company is aware of parties affiliated with (related to) a substantial shareholder of the Company, such transactions are subject to approval as related-party transactions under the Law "On Joint Stock Companies".
				Information on whether the failure to comply with a provision of the Code is limited in time and whether the Company intends to ensure compliance with the relevant element of the Code in the future.
				In 2020–2021, the Company is going to consider the need to, if found necessary, develop and implement controls to prevent the shareholders from using any means of profit (income) generation through the Company other than dividends and disposal value.
1.3				for all shareholders within the same category (type) of shares, e treatment thereof by the Company.
1.3.1	The Company has created conditions for an equitable treatment of each shareholder by the management and supervisory bodies, including conditions that disallow any abuse on the part of major shareholders with respect to minority shareholders.	1. During the reporting period, the procedures for managing potential conflicts of interest between substantial shareholders were effective, and, if there were any conflicts between the shareholders at all, the Board of Directors paid due attention to them.	observed	
1.3.2	The Company does not take any steps that cause or may cause artificial redistribution of corporate control.	In the reporting period, quasi-treasury shares did not exist or participate in voting.	observed	
1.4	The share rights of sha without any encumbra	•	effectively accounte	ed for, and the shareholders are free to dispose of their shares
1.4	The share rights of shareholders are accurately and effectively accounted for, and the shareholders are free to dispose of their shares without any encumbrance.	1. The quality and reliability of maintaining the register of security holders by the Company's Registrar meet the requirements of the Company and its shareholders.	observed	

No.	Corporate governance principles	Compliance criteria	Compliance status	Comments on deviations from compliance criteria
1	2	3	4	5
2.1				defines core principles and approaches towards the eactivities of the Company's executive bodies and performs
2.1.1	The Board of Directors resolves on the appointment and discharge of the executive bodies, including dismissals resulting from failure to perform their duties properly. Besides, the Board of Directors ensures that the Company's executive bodies act in compliance with the approved development strategy and are focused on key areas of the Company's business.	1. The Board of Directors has the authority provided for by the Articles of Association to appoint and discharge members of the Company's executive bodies, as well as determine terms and conditions of agreements in respect of such members.  2. The Board of Directors reviewed the strategy implementation report (reports) of the Company's sole executive body and members of the collective executive body.	observed	
2.1.2	The Board of Directors determines main strategic guidelines of the Company's activities with a long-term outlook, assesses and approves the Company's key performance indicators and business objectives, reviews and approves the strategy and business plans on the Company's key activities.	1. In the reporting period, the Board of Directors addressed issues related to the implementation and updating of the strategy, approval of the business plan (budget) of the Company, as well as review of the criteria and indicators (including interim ones) applicable to the implementation of the Company's strategy and business plans.	observed	
2.1.3	The Board of Directors establishes principles of and approaches to the organisation of the Company's risk management and internal control system.	1. The Board of Directors established principles of and approaches to the organisation of the Company's risk management and internal control system.  2. The Board of Directors assessed the performance of the Company's risk management and internal control system in the reporting period.	observed	

No.	Corporate governance principles	Compliance criteria	Compliance status	Comments on deviations from compliance criteria
1	2	3	4	5
2.1.4	Directors defines the Company's policy on remunerating and/or reimbursing members of the Board of Directors, executive bodies and other key executive officers of the Company.	1. The Company implemented	partly observed	1. Partly observed.
		a policy on remunerating and/or reimbursing members of the Board of		Summary of the Company's operating context, environment and/or background making it impossible for the Company to comply with the recommendations.
		Directors, executive bodies and other key executive officers of the Company, which was approved by the Board of Directors.  2. At the meetings held in the reporting period, the Board of Directors addressed issues related to the abovementioned policy (policies).		The principles of remunerating the members of the Board of Directors are set out in detail in the Regulation on the Board of Directors of the Company approved by the General Shareholders' Meeting of the Company. The members of the Company's Management Board do not receive special rewards for their work as members of the Management Board. Employees of the Company who are members of the Company's Management Board have concluded employment contracts in accordance with their positions in the Company. These contracts determine the amount of their remuneration for their duties as full-time employees of the Company. Individual employment contracts were concluded between the Company and the key executives and specify the employee remuneration and reimbursement (compensation) procedure.
				Explanations of specific reasons for the failure to comply with the relevant provision (element) of the Code and justifications of the resolution adopted by the Company.
				The development and periodic review of the Remuneration Policy for the Board of Directors, as well as control over its implementation, falls within the competence of the Appointment and Remuneration Committee of the Company's Board of Directors, which pays due attention to the consideration of this issue.
				Description of the measures used by the Company to reduce the possible additional risks.
				The terms and conditions of the employment contracts made with the members of the Company's Management Board in accordance with their positions in the Company are reviewed by the Appointment and Remuneration Committee of the Company's Board of Directors. The remuneration level of the members of the Company's Board of Directors, Management Board, Chief Executive Officer and key executives is sufficient to recruit and retain staff, as well as to motivate managers who have the necessary professional qualities to manage the Company effectively.
				Information on whether the failure to comply with a provision of the Code is limited in time and whether the Company intends to ensure compliance with the relevant
			element of the Code in the future.  In 2020–2021, the Company is going to consider the need to develop and implement a separate Remuneration Policy for members of the Company's Board of Directors and key executives to define approaches to remuneration and reimbursement (compensation) of these persons clearly.	
				2. Observed.

No.	Corporate governance principles	Compliance criteria	Compliance status	Comments on deviations from compliance criteria
1	2	3	4	5
2.1.5	The Board of Directors plays a key role in preventing, identifying and resolving internal conflicts between the Company's bodies, shareholders and employees.	1. The Board of Directors plays the key role in preventing, identifying and resolving internal conflicts.  2. The Company created a system to identify transactions involving conflicts of interest and a system of measures to resolve such conflicts.	observed	
2.1.6	The Board of Directors plays the key role in ensuring the transparency of the Company, timeliness and completeness of information disclosed by the Company, and unhindered access to the Company's documents for the shareholders.	1. The Board of Directors approved a regulation on the information policy. 2. The Company dedicated personnel responsible for the implementation of the information policy.	observed	
2.1.7	The Board of Directors exercises control over the corporate governance practices in the Company and plays the key role in the Company's major corporate events.	1. In the reporting period, the Board of Directors addressed the issue of the corporate governance practices in the Company.	observed	
2.2	The Board of Directors	reports to the Company's share	eholders.	
2.2.1	Information on performance of the Board of Directors is disclosed and provided to shareholders.	1. The Company's Annual Report for the reporting period contains data on the attendance of meetings of the Board of Directors and committees by individual directors.  2. The Annual Report contains information on key findings of the performance assessment of the Board of Directors carried out in the reporting period.	observed	
2.2.2	The Chairman of the Board of Directors is available for communication with the Company's shareholders.	1. The Company applies a transparent procedure that allows its shareholders to address questions and their opinions on such questions to the Chairman of the Board of Directors.	partly observed	Summary of the Company's operating context, environment and/or background making it impossible for the Company to comply with the recommendations.  At present, the Company has no transparent procedure that allows the shareholders to address questions and their opinions on such questions to the Chairman of the Board of Directors directly; however, pursuant to Clause 90 of the Code of Corporate Governance, the shareholders may ask questions on the competence of the Board of Directors and communicate their opinion (position) on these issues to the Chairman of the Board of Directors through the Company's Corporate Policy Department by sending letters or e-mails, or by phone.  Explanations of specific reasons for the failure to comply with the relevant provision (element) of the Code and justifications of the resolution adopted by the Company.  The Chairman of the Company's Board of Directors is a foreign citizen who does not speak Russian and lives outside Russia.

No.	Corporate governance principles	Compliance criteria	Compliance status	Comments on deviations from compliance criteria
1	2	3	4	5
				Description of the measures used by the Company to reduce the possible additional risks.
				The Company has a dedicated function responsible for shareholder relations – the Corporate Policy Department – that accepts shareholders' questions by email: IR@unipro. energy. The email address (IR@unipro.energy) is specified on the Company's website (http://www.unipro.energy/en/, hereinafter referred to as the Company's website) in the "Investors" section.
				Information on whether the failure to comply with a provision of the Code is limited in time and whether the Company intends to ensure compliance with the relevant element of the Code in the future.
				The Company is considering options for arranging direct communication with the Chairman of the Board of Directors via the Company's website in 2020–2021.
2.3				y of the Company, which is capable of making unbiased of the Company and its shareholders.
2.3.1	Only those with flawless business and personal reputation, as well as the knowledge, skills and experience required to resolve on matters within the competence of the Board of Directors and perform the Board functions effectively are elected to the Board of Directors.	1. The Company's internal procedure used to assess performance of the Board of Directors includes competence assessment of the members of the Board of Directors.  2. In the reporting period, the Board of Directors (or the Nomination Committee of the Board of Directors) assessed the candidates to the Board of Directors with respect to their experience, knowledge, business reputation, conflict of interest, etc.	observed	
2.3.2	Members of the Board of Directors are elected according to a transparent procedure that allows shareholders to obtain enough information about the nominees to get an idea of their personal and professional qualities.	1. In all cases of holding the General Shareholders' Meetings in the reporting period where the agenda included items on the election of members of the Board of Directors, the Company provided it shareholders with the biographies of all candidates to the Board of Directors, the findings of the assessment of such candidates carried out by the Board of Directors (or the Nomination Committee of the Board of Directors), as well as the data on the candidate's compliance with the independence criteria as per Recommendations 102 to 107 of the Code, and the candidates' letters of consent to be elected to the Board of Directors.	observed	

No.	Corporate governance principles	Compliance criteria	Compliance status	Comments on deviations from compliance criteria
1	2	3	4	5
2.3.3	The composition of the Board of Directors is well-balanced in terms of qualifications, experience, knowledge and business qualities of the members and other factors, and the members enjoy the confidence of shareholders.	1. As part of the performance assessment of the Board of Directors carried out in the reporting period, the Board of Directors reviewed its own requirement for qualifications, experience and business skills.	observed	
2.3.4	The size of the Board of Directors makes it possible to organise the work of the Board of Directors in a most efficient way, which includes the possibility to set up committees of the Board of Directors, and ensures that substantial minority shareholders of the Company have the opportunity to elect their nominee to the Board of Directors.	1. As part of the performance assessment of the Board of Directors carried out in the reporting period, the Board of Directors addressed the issue regarding compliance of the number of Board members to the requirements of the Company and the interests of the shareholders.	observed	
2.4	The Board of Directors	includes a sufficient number of	f independent directo	rs.
2.4.1	A person is recognised as an independent director when such person possesses enough professionalism, experience and independence to form his or her own opinion, is able to make unbiased and scrupulous judgments that do not depend on the influence of the Company's executive bodies, certain groups of shareholders or other stakeholders. It should further be taken into account that under normal conditions, a candidate (an elected member of the Board of Directors) cannot be recognised as independent if he or she is affiliated with the Company, its substantial shareholder, major counterparty or competitor, or is related to the government.	1. In the reporting period, all independent members of the Board of Directors met all the independence criteria specified in Recommendations 102 to 107 of the Code, or were recognised as independent by the decision of the Board of Directors.	observed	

No.	Corporate governance principles	Compliance criteria	Compliance status	Comments on deviations from compliance criteria
1	2	3	4	5
2.4.2	The Company assesses the compliance of nominees to the Board of Directors with the independence criteria and performs regular review of independent directors' compliance with the independence criteria. In this assessment, the substance shall prevail over the form.	1. In the reporting period, the Board of Directors (or the Nomination Committee of the Board of Directors) formed an opinion about independence of each candidate to the Board of Directors and brought a relevant report to the attention of the shareholders.  2. In the reporting period, the Board of Directors (or the Nomination Committee of the Board of Directors) reviewed the independence of existing members of the Board of Directors qualified in the Annual Report as independent at least once.  3. The Company developed procedures that determine steps to be taken by a member of the Board of Directors if he or she ceases to be independent, including the obligation to notify the Board of Directors thereof in a timely manner.	observed	
2.4.3	Independent directors make at least one third of elected members of the Board of Directors.	Independent directors make at least one third of the members of the Board of Directors.	observed	
2.4.4	Independent directors play the key role in the prevention of internal conflicts in the Company and implementation of major corporate actions by the Company.	1. Independent directors (that are free of conflict of interest) carry out a preliminary assessment of significant corporate actions potentially exposed to a conflict of interest, and findings of such assessment are reported to the Board of Directors.	observed	
2.5	The Chairman of the Bo	oard of Directors contributes to	the most efficient pe	rformance of the functions assigned to the Board of Directors.
2.5.1	An independent	1. The Chairman of the	partly observed	1. Not observed.
	director is elected to the position of the Chairman of the	Board of Directors is an independent director, or a senior director is elected of		Summary of the Company's operating context, environment and/or background making it impossible for the Company to comply with the recommendations.
	Board of Directors, or a senior director is elected of all	all independent directors.  2. The role, rights and		The Chairman of the Board of Directors is not an independent director.
	independent directors to coordinate the work of independent	responsibilities of the Chairman of the Board of Directors (and, where		Explanations of specific reasons for the failure to comply with the relevant provision (element) of the Code and justifications of the resolution adopted by the Company.
	work of independent directors and maintain interaction with the Chairman of the Board of Directors.	applicable, of the senior independent director) are duly defined in the Company's internal documents.		The Chairman of the Board of Directors was elected unanimously by all members of the Board of Directors as the most authoritative member of the Board of Directors who had made a significant contribution to the Company's development and who possessed the necessary professional competence, executive experience in the industry, and an impeccable business and personal reputation.

No.	Corporate governance principles	Compliance criteria	Compliance status	Comments on deviations from compliance criteria
1	2	3	4	5
				Description of the measures used by the Company to reduce the possible additional risks.
				In 2019, one of the independent directors was elected the Deputy Chairman of the Board of Directors. Independent directors are heavily involved in the work of the Company's Board of Directors and may communicate directly with the Chairman of the Board of Directors. In addition, the committees of the Board of Directors, consisting exclusively of independent directors, are headed by independent directors.
				Information on whether the failure to comply with a provision of the Code is limited in time and whether the Company intends to ensure compliance with the relevant element of the Code in the future.
				The Company proceeds from the premise that all the members of the Board of Directors have equal rights, and also takes into account that the independent directors have not elected a senior independent director.
				Given a balanced composition of the Board of Directors, preliminary elaboration quality of the matters laid before the Board of Directors (including the matters at the level of committees composed of independent directors), and heavy involvement of independent directors, introduction of an additional office of senior independent director will not entail any improvements in the Company's corporate governance system.
				The competence and strong performance of the Board of Directors are attested to by the Company's financials.  The Company expects that in future, as the number of independent directors in the Board of Directors increases, an independent director may be elected as Chairman of the Board of Directors of the Company.
				2. Observed.
2.5.2	The Chairman of the Board of Directors creates a workable environment at meetings, ensures free discussion of agenda items and follows up on resolutions passed by the Board of Directors.	1. The performance of the Chairman of the Board of Directors was assessed as part of the Board performance assessment procedure in the reporting period.	observed	
2.5.3	The Chairman of the Board of Directors takes all necessary steps to provide members of the Board of Directors with information required to take informed decisions on agenda items in a timely manner.	1. The duty of the Chairman of the Board of Directors to take steps in order to ensure that the members of the Board of Directors are provided with materials on the Board meeting agenda items in a timely manner is enshrined in the Company's internal documents.	observed	

No.	Corporate governance principles	Compliance criteria	Compliance status	Comments on deviations from compliance criteria
1	2	3	4	5
2.6		of Directors act in good faith an and with due care and caution.	d reasonably to the	benefit of the Company and its shareholders, based on
2.6.1	Members of the Board of Directors make decisions considering all information available, in the absence of conflict of interest and within the normal entrepreneurial risk, while treating the Company's shareholders equitably.	1. The internal documents of the Company stipulate that a member of the Board of Directors must notify the Board of Directors must notify the Board of Directors if he/she faces a conflict of interest with regard to any agenda items addressed at a meeting of the Board of Directors or a committee of the Board of Directors, prior to discussion of the corresponding agenda item.  2. The Company's internal documents stipulate that a member of the Board of Directors should abstain from voting on any agenda item where he/she faces a conflict of interest.  3. The Company has a procedure enabling the Board of Directors to get professional advice on matters that fall within its competence at the expense of the Company.	partly observed	<ol> <li>Observed.</li> <li>Observed.</li> <li>Not observed.</li> <li>Summary of the Company's operating context, environment and/or background making it impossible for the Company to comply with the recommendations.</li> <li>The Company has no dedicated procedure enabling the Board of Directors to get professional advice on matters that fall within its competence at the expense of the Company.</li> <li>Explanations of specific reasons for the failure to comply with the relevant provision (element) of the Code and justifications of the resolution adopted by the Company.</li> <li>Pursuant to the established practice, the members of the Board of Directors did not need any professional advice that could not be given in-house without involving any third parties for a fee.</li> <li>Description of the measures used by the Company to reduce the possible additional risks.</li> <li>The members of the Board of Directors receive all necessary professional advice from the committees of the Board of Directors, as well as by requesting additional information on matters of interest from the Corporate Secretary.</li> <li>Information on whether the failure to comply with a provision of the Code is limited in time and whether the Company intends to ensure compliance with the relevant element of the Code in the future.</li> <li>Over a long period of time, such practice has proved its worth, and therefore, the Company is not planning to change it in the near future.</li> </ol>
2.6.2	The rights and obligations of members of the Board of Directors are defined and formalised in the Company's internal documents.	1. The Company adopted and published an internal document that clearly defines the rights and obligations of the members of the Board of Directors.	observed	
2.6.3	Members of the Board of Directors have enough time to fulfil their responsibilities.	1. Individual attendance at the Board and the Board committee meetings, as well as the time allocated by the members to prepare for the meetings, were taken into account when assessing the performance of the Board of Directors in the reporting period.  2. Pursuant to the Company's internal documents, the members of the Board of Directors must notify the Board of Directors must notify the Board of Directors on their intention to become a members of management bodies in other entities (other than those controlled by the Company or its affiliates), as well as on their official appointment.	observed	

No.	Corporate governance principles	Compliance criteria	Compliance status	Comments on deviations from compliance criteria
1	2	3	4	5
2.6.4	All members of the Board of Directors have equal access to the Company's documents and information. Newly elected members of the Board of Directors are provided with sufficient information about the Company and the work of the Board of Directors within the shortest possible time.	1. According to the Company's internal documents, the members of the Board of Directors have the right to access documents and make requests concerning the Company and the entities controlled thereby, while the executive bodies of the Company must provide the requested information and documents. 2. The Company has a formal induction programme for newly elected members of the Board of Directors.	observed	
2.7		of Directors, preparation for an f the Board of Directors.	d participation in su	ich meetings by members of the Board of Directors ensure
2.7.1	Meetings of the Board of Directors are held as required with due regard for the scale of the Company's operations and objectives set for the Company at a certain time.	1. The Board of Directors held at least six meetings in the reporting period.	observed	
2.7.2	The Company's internal documents establish the procedure for preparing and holding meetings of the Board of Directors, which makes it possible for the Board members to prepare for a meeting appropriately.	1. The Company approved an internal document that defines the procedure for preparing and holding meetings of the Board of Directors. This document, inter alia, establishes that a notice of a meeting shall normally be given at least 5 days prior to the meeting date.	observed	
2.7.3	The format of a meeting of the Board of Directors depends on importance of agenda items. The most important items are resolved at physical meetings.	1. The Company's Articles of Association or internal document stipulate that the most important items (as listed in Recommendation 168 of the Code) must be addressed at physical meetings of the Board.	not observed	Summary of the Company's operating context, environment and/or background making it impossible for the Company to comply with the recommendations.  The Company's Articles of Association or internal document do not stipulate that the most important items (as listed in Recommendation 168 of the Code) must be addressed at physical meetings of the Board.  Explanations of specific reasons for the failure to comply with the relevant provision (element) of the Code and justifications of the resolution adopted by the Company.  The form of meetings of the Board of Directors is determined when preparing an action plan of the Company's Board of Directors to be approved by the Board of Directors (under Clause 6.2 of the Regulation on the Board of Directors of Unipro PJSC). The format of each meeting of the Company's Board of Directors (physical or absentee meeting) depends on items to be included in the agenda of the relevant meeting of the Board of Directors is determined by the Chairman of the Board of Directors (is determined by the Chairman of the Board of Directors (Clause 2.7 (2) of the Regulation on the Board of Directors of Unipro PJSC).

No.	Corporate governance principles	Compliance criteria	Compliance status	Comments on deviations from compliance criteria
1	2	3	4	5
				Description of the measures used by the Company to reduce the possible additional risks.
				The notice of and materials for a meeting of the Board of Directors, whether a physical or absentee meeting, are sent out to the members of the Board of Directors at least 7 calendar days prior to the date of such meeting (Clauses 7.6 and 9.2 of the Regulation on the Board of Directors of the Company); therefore, the members of the Board of Directors are given enough time to examine agenda items and the option to request additional information on the agenda items through the Corporate Secretary (Clause 3.1 (4) of the Regulation on the Board of Directors of the Company) and suggest the format of the meeting of the Board of Directors (physical or absentee meeting) (Clause 6.2 of the Regulation on the Board of Directors of the Company).
				Information on whether the failure to comply with a provision of the Code is limited in time and whether the Company intends to ensure compliance with the relevant element of the Code in the future.
				In 2020, the Company plans to consider the need to amend the Articles of Association or other internal documents.
2.7.4	activities are passed at Board meetings by a qualified majority or a majority of votes of activities are passed in Recommendation 170 of the Code, must be passed at Board meetings by a qualified majority of at least three	of Association stipulate that resolutions on the most important matters, as set out in Recommendation 170 of the Code, must be passed at Board meetings by a qualified majority of at least three fourths of votes, or a majority	I	Summary of the Company's operating context, environment and/or background making it impossible for the Company to comply with the recommendations.
				Clauses 15.4 and 15.5 of the Company's Articles of Association provide a list of matters which require resolutions of the Board of Directors to be passed by a three-quarter majority vote of all elected members of the Board of Directors or unanimously by all elected members of the Board of Directors. This list does not include all matters recommended in Clause 170 of the Code of Corporate Governance.
				Explanations of specific reasons for the failure to comply with the relevant provision (element) of the Code and justifications of the resolution adopted by the Company.
				The Board resolutions are normally adopted by a majority vote exceeding the threshold set out in this recommendation due to the adopted set of additional exploration stages for each item.
				Description of the measures used by the Company to reduce the possible additional risks.
				All matters brought before the Board of Directors are subject to thorough preliminary examination, including by the dedicated committees of the Board of Directors and/or the Management Board.
				Information on whether the failure to comply with a provision of the Code is limited in time and whether the Company intends to ensure compliance with the relevant element of the Code in the future.
				Currently, the Company does not deem it necessary to enshrine an extended list of matters requiring resolutions of the Board of Directors to be passed either by at least a three-quarter majority vote or by a simple majority vote of all elected members of the Board of Directors in the Articles of Association. Nevertheless, in 2020, the Company plans to consider the issue of the need to amend the Articles of Association or other internal documents.

No.	Corporate governance principles	Compliance criteria	Compliance status	Comments on deviations from compliance criteria
1	2	3	4	5
2.8	The Board of Directors	sets up committees for prelimi	inary examination o	f the most important issues concerning the Company's activities.
2.8.1	To ensure a preliminary review of matters concerning the control of the Company's financial and business operations, the Company has established an audit committee composed of independent directors.	1. The Board of Directors set up the Audit Committee composed of independent directors only. 2. The Company's internal documents define the responsibilities of the Audit Committee, including those specified in Recommendation 172 of the Code. 3. At least one member of the Audit Committee, who is an independent director, has the experience and expertise required to prepare, analyse, review and audit accounting (financial) statements. 4. Meetings of the Audit Committee were held at least once a quarter during the reporting period.	observed	
2.8.2	For the purpose of preliminary review of matters concerning the implementation of an effective and transparent remuneration policy, the Company has set up a Remuneration Committee composed of independent directors and headed by an independent director other than the Chairman of the Board of Directors.	1. The Board of Directors established a Remuneration Committee consisting of independent directors only.  2. The Chairman of the Remuneration Committee is an independent director other than the Chairman of the Board of Directors.  3. The Company's internal documents define responsibilities of the Remuneration Committee, including those specified in Recommendation 180 of the Code.	observed	
2.8.3	For the purpose of preliminary review of matters concerning the human resource planning (succession planning), professional composition and efficiency of the Board of Directors, the Company has set up a Nomination (Appointment/ Human Resources) Committee predominantly composed of independent directors.	1. The Board of Directors set up a Nomination Committee (or the relevant responsibilities outlined in Recommendation 186 of the Code are exercised by another committee) predominantly composed of independent directors.  2. The Company's internal documents define responsibilities of the Nomination Committee (or another committee which combines the relevant functions), including those specified in Recommendation 186 of the Code.	observed	

No.	Corporate governance principles	Compliance criteria	Compliance status	Comments on deviations from compliance criteria
1	2	3	4	5
2.8.4	Considering the scale of the Company's activities and exposure levels, the Board of Directors has made sure that the membership of its committees meets the objectives of the Company in full. Additional committees were either created or deemed unnecessary (e. g. the Strategy Committee, the Corporate Governance Committee, the Ethics Committee, the Budget Committee, the Budget Committee, the HSE Committee, the HSE Committee, etc.).	1. In the reporting period, the Company's Board of Directors considered the issue of whether the membership of the Board Committees is adequate to the objectives of the Board of Directors and the goals of the Company. Additional committees were either created or deemed unnecessary.	observed	
2.8.5	The membership of the committees has been determined so as to ensure that items subject to preliminary review are discussed comprehensively, considering a variety of opinions.	1. The committees of the Board of Directors are headed by independent directors.  2. The Company's internal documents (policies) contain provisions under which persons other than members of the Audit Committee, the Nomination Committee and the Remuneration Committee may not attend meetings of the committees without invitation by the Chairman of the relevant committee.	observed	
2.8.6	Chairmen of the committees report on the performance of their respective committees to the Board of Directors and the Chairman of the Board of Directors on a regular basis.	1. In the reporting period, the Chairmen of the committees reported on the performance of their respective committees to the Board of Directors on a regular basis.	observed	

No.	Corporate governance principles	Compliance criteria	Compliance status	Comments on deviations from compliance criteria
1	2	3	4	5
2.9	The Board of Directors	ensures a performance quality	assessment of the E	Board of Directors, its committees and members.
2.9.1	The performance quality assessment of the Board of Directors is aimed at assessing the performance of the Board of Directors, its committees and members, evaluating their adequacy for requirements of corporate development, intensifying the efforts of the Board of Directors and identifying areas for improvement.	1. The self-assessment or external assessment of the Board performance carried out in the reporting period included the performance assessment of the committees, individual members of the Board of Directors and the Board of Directors in general.  2. The findings of the self-assessment or external assessment of the Board performance carried out in the reporting period were reviewed at a physical meeting of the Board of Directors.	observed	
2.9.2	The performance quality assessment of the Board of Directors, its committees and members is conducted on a regular basis at least once a year. The independent performance quality assessment of the Board of Directors is conducted at least once every three years by engaging an external contractor (advisor).	1. Within the past three reporting periods, the Company engaged an external contractor (advisor) to carry out an independent assessment of the Board performance at least once.	observed	
3.1	-			areholders, coordination of the Company's actions undertaken ng performance by the Board of Directors.
3.1.1	The Corporate Secretary has enough knowledge, experience and qualifications to perform his or her duties, a flawless reputation and enjoys the confidence of shareholders.	1. The Company approved and disclosed an internal document – the Regulation on the Corporate Secretary.  2. The corporate website and the Annual Report provide information on the Corporate Secretary's background with the same level of detail as used for the members of the Board of Directors and executive management of the Company.	observed	

No.	Corporate governance principles	Compliance criteria	Compliance status	Comments on deviations from compliance criteria
1	2	3	4	5
3.1.2	The Corporate Secretary is independent enough from the Company's executive bodies and has the required authority and resources to fulfil duties assigned.	1. The Board of Directors approves the appointment, dismissal and additional remuneration of the Corporate Secretary.	observed	

4.1 The level of remuneration payable by the Company is sufficient to recruit, motivate and retain employees who possess the competence and qualifications necessary for the Company. Remuneration is paid to members of the Board of Directors, executive bodies and other key executive officers of the Company in accordance with the remuneration policy adopted by the Company.

4.1.1 The amount of remuneration payable by the Company to members of the Board of Directors, executive bodies and other key executive officers creates sufficient motivation to ensure their strong performance and enables the Company to recruit and retain competent and qualified professionals. Nevertheless, the Company avoids overrating the level of remuneration and an unreasonably significant gap between the levels of remuneration payable to the abovementioned persons and employees of the

Company.

1. The Company adopted an internal document (documents) – the remuneration policy (policies) applicable to the members of the Board of Directors, executive bodies and other key executive officers – which clearly defines (define) the approaches to such remuneration.

partly observed

#### Summary of the Company's operating context, environment and/or background making it impossible for the Company to comply with the recommendations.

The principles of remunerating the members of the Board of Directors are set out in detail in the Regulation on the Board of Directors of the Company approved by the General Shareholders' Meeting of the Company. The members of the Company's Management Board do not receive special rewards for their work as members of the Management Board. Employees of the Company who are members of the Company's Management Board have concluded employment contracts in accordance with their positions in the Company. These contracts determine the amount of their remuneration for their duties as full-time employees of the Company. Individual employment contracts were concluded between the Company and the key executives and specify the employee remuneration and reimbursement (compensation) procedure.

## Explanations of specific reasons for the failure to comply with the relevant provision (element) of the Code and justifications of the resolution adopted by the Company.

The development and periodic review of the Remuneration Policy for the Board of Directors, as well as control over its implementation, falls within the competence of the Appointment and Remuneration Committee of the Company's Board of Directors.

### Description of the measures used by the Company to reduce the possible additional risks.

Terms and conditions of employment contracts made with the members of the Company's Management Board in accordance with their positions in the Company are reviewed by the Appointment and Remuneration Committee of the Company's Board of Directors. The remuneration level of the members of the Company's Board of Directors, Management Board, Chief Executive Officer and key executives is sufficient to recruit and retain staff, as well as to motivate managers who have the necessary professional qualities to manage the Company effectively.

## Information on whether the failure to comply with a provision of the Code is limited in time and whether the Company intends to ensure compliance with the relevant element of the Code in the future.

In 2020–2021, the Company is going to consider the need to develop and implement a separate Remuneration Policy for members of the Company's Board of Directors and key executives to define approaches to remuneration and reimbursement (compensation) of these persons clearly.

remuneration policy contains transparent mechanisms for determining the amount of remuneration payable to members of the Board of Directors, executive bodies and other key executive officers of the Company, and regulates all kinds of payments, benefits and privileges granted to the said persons.  The Company uses a structured remuneration syst the members of the Board of Directors. The members of the members of the Board of Directors, executive bodies and other key executive officers of the Company, and regulates all kinds of payments, benefits and privileges granted to the said persons.  The Company uses a structured remuneration syst the members of the Board of Directors. The members of the members of the Board of Directors, executive bodies and other key executive officers of the Company, and regulates (regulate) all kinds of payments, benefits and privileges granted to the said persons.  Explanations of specific reasons for the failure to with the relevant provision (element) of the Code justifications of the resolution adopted by the Corneany and generally countries. The remuneration system complies with the transparer accountability principles and factors in the role of e individual member of the Board of Directors. The members of the Board of Directors in the Company who are members of the Company. These contracts determining the amount of their remuneration for their duties at employees of the Company. Terms and conditions contracts are reviewed by the Appointment and Recommendations.  The Company and specific reasons of Directors in the Company and penetally countries are provided by the Corneany and the key executives and a privalege granted to the said persons.  Explanations of specific reasons for the failure to with the relevant provision (element) of the Code justifications of specific reasons for the Company and generally countries are paid according to the Regulation contains an exhaustive list amounts payable to the members of the Board of Directors.  Description of the members of the Company.	No. Corporate governance principles	Compliance criteria	Compliance status	Comments on deviations from compliance criteria
Remuneration Committee and approved by the Board of Directors, with the assistance from the Remuneration Committee, supervises the implementation and observance of the remuneration policy contains transparent mechanisms for determining the amount of remuneration payable to members of the Board of Directors, executive bodies and other key executive officers of the Company, and regulates all kinds of payments, benefits and privileges granted to the said persons.  Remuneration payable of members of the Board of Directors, executive bodies and other key executive officers of the Company, and regulates all kinds of payments, benefits and privileges granted to the said persons.  Remuneration payable of members of the Board of Directors, executive bodies and other key executive officers of the Company, and regulates all kinds of payments, benefits and privileges granted to the said persons.  Remuneration payable of members of the Board of Directors of the Company and regulates all kinds of payments, benefits and privileges granted to the said persons.	1 2	3	4	5
remuneration policy contains transparent mechanisms for determining the amount of remuneration payable to members of the Board of Directors, executive bodies and other key executive officers of the Company, and regulates all kinds of payments, benefits and privileges granted to the said persons.  The Company uses a structured remuneration syst the members of the Board of Directors, executive bodies and other key executive officers of the Company, and regulates all kinds of payments, benefits and privileges granted to the said persons.  The Company uses a structured remuneration syst the members of the Board of Directors. The member of the Company is Management Board do not receive and other key executive officers of the Company, and regulates all kinds of payments, benefits and privileges granted to the said persons.  Explanations of specific reasons for the failure to with the relevant provision (element) of the Code individual member of the Board of Directors of the Company and generally or to the best practices of corporate governance. The remuneration system complies with the transparer accountability principles and factors in the lactivities. The Regulation contains an exhaustive list amounts payable to the members of the Board of Directors of the Company who are members of the Company. Terms and conditions for receiving these amounts. Employ Company who are members of the Company. Terms and conditions contracts are reviewed by the Appointment and Recommendations.  The Company making it impossible for the to comply with the recommendations.  The Company is as a structured remuneration syst the members of the Board of Directors. The remuneration of Directors in the Company is the company in the Code payments. The company is the company in the Code payments. The company is	remuneration policy has been developed by the Remuneration Committee and approved by the Board of Directors of the Company. The Board of Directors, with the assistance from the Remuneration Committee, supervises the implementation and observance of the remuneration policy in the Company and, where required,	Remuneration Committee reviewed the remuneration policy (policies) and the implementation practice thereof and gave relevant recommendations to the Board of Directors as necessary.	observed	
for determining the amount of remuneration payable to members of the Board of Directors, executive bodies and other key executive officers of the Company, and regulates all kinds of payments, benefits and privileges granted to the said persons.  The said persons.  The said persons of the said persons of the said persons.  The said persons of the said persons of the said persons of the said persons of the said persons.  The said persons of the	remuneration policy	remuneration policy (policies) contains (contain) transparent mechanisms for determining the amount of remuneration payable to the members of the Board of Directors, executive bodies and other key executive officers of the Company, and regulates (regulate) all kinds of payments, benefits and privileges granted to the said	partly observed	Summary of the Company's operating context, environment and/or background making it impossible for the Company to comply with the recommendations.
the Company, and regulates all kinds of payments, benefits and privileges granted to the said persons.  Privileges granted to the said persons.  Explanations of specific reasons for the failure to with the relevant provision (element) of the Code justifications of the resolution adopted by the Corner Remunerations are paid according to the Regulation Board of Directors of the Company and generally of the best practices of corporate governance. The remuneration system complies with the transparer accountability principles and factors in the role of eindividual member of the Board of Directors in the activities. The Regulation contains an exhaustive list amounts payable to the members of the Board of Directors of the Company's Man Board concluded employment contracts in accordant their positions in the Company. These contracts determined the remuneration for their duties as employees of the Company. Terms and conditions contracts are reviewed by the Appointment and Reform the Company's Board of Directors.  Description of the measures used by the Compans.	for determining the amount of remuneration payable to members of the Board of Directors, executive bodies and other key			The Company uses a structured remuneration system for the members of the Board of Directors. The members of the Company's Management Board do not receive special rewards for their work as members of the Management Board. Individual employment contracts were concluded between the Company and the key executives and specify the employee remuneration and reimbursement (compensation) procedure.
and privileges granted to the said persons.  Remunerations are paid according to the Regulatio Board of Directors of the Company and generally of to the best practices of corporate governance. The oremuneration system complies with the transparer accountability principles and factors in the role of e individual member of the Board of Directors in the oractivities. The Regulation contains an exhaustive lis amounts payable to the members of the Board of D and conditions for receiving these amounts. Employ Company who are members of the Company's Man Board concluded employment contracts in accorda their positions in the Company. These contracts det the amount of their remuneration for their duties as employees of the Company. Terms and conditions of contracts are reviewed by the Appointment and Rei Committee of the Company's Board of Directors.  Description of the measures used by the Compan	the Company, and regulates all kinds of			Explanations of specific reasons for the failure to comply with the relevant provision (element) of the Code and justifications of the resolution adopted by the Company.
·	and privileges granted	Remunerations are paid according to the Regulation on the Board of Directors of the Company and generally correspond to the best practices of corporate governance. The current remuneration system complies with the transparency and accountability principles and factors in the role of each individual member of the Board of Directors in the Company's activities. The Regulation contains an exhaustive list of all amounts payable to the members of the Board of Directors and conditions for receiving these amounts. Employees of the Company who are members of the Company's Management Board concluded employment contracts in accordance with their positions in the Company. These contracts determine the amount of their remuneration for their duties as full-time employees of the Company. Terms and conditions of such contracts are reviewed by the Appointment and Remuneration Committee of the Company's Board of Directors.		
·				Description of the measures used by the Company to reduce the possible additional risks.  The information on remuneration and compensation paid to

The information on remuneration and compensation paid to the members of the Board of Directors and the Management Board of the Company is disclosed in the Issuer's Quarterly Report and the Company's Annual Report.

Information on whether the failure to comply with a provision of the Code is limited in time and whether the Company intends to ensure compliance with the relevant element of the Code in the future.

In 2020–2021, the Company is going to consider the need to develop and implement a separate Remuneration Policy for members of the Company's Board of Directors and key executives to define approaches to the remuneration of these persons clearly.

No.	Corporate governance principles	Compliance criteria	Compliance status	Comments on deviations from compliance criteria
1	2	3	4	5
4.1.4	The Company establishes a reimbursement (compensation) policy with an itemisation of expenses subject to reimbursement and the level of service that members of the Board of Directors, executive bodies and other key executive officers of the Company are entitled to. This policy may be integrated into the Company's remuneration policy.	1. The remuneration policy (policies) or other internal documents of the Company establish the rules for reimbursement of expenses incurred by the members of the Board of Directors, executive bodies and other key executive officers of the Company.	observed	
4.2	The remuneration syst shareholders' long-ter		ne Board of Directors	s ensures approximation of the directors' financial interests and
4.2.1	The Company pays a fixed annual remuneration to	1. The fixed annual remuneration was the only form of remuneration in cash	partly observed	Summary of the Company's operating context, environment and/or background making it impossible for the Company to comply with the recommendations.
	members of the Board of Directors. The Company does not pay a remuneration for participation in individual meetings of the Board of Directors or committees of the Board of Directors.  The Company does not apply short-term incentives or additional financial	of the Board of Directors for their work in the Board of Directors during the reporting period.  didual meetings of soard of Directors mmittees of the d of Directors.  Company does pply short- incentives or		The Company's remuneration system for the members of the Board of Directors provides for the payment of annual and quarterly remuneration to the Board members.
				Explanations of specific reasons for the failure to comply with the relevant provision (element) of the Code and justifications of the resolution adopted by the Company.
				The annual remuneration payable to the members of the Board of Directors depends on the Company's earnings before interest, tax, depreciation and amortisation (EBITDA) based on the Company's financial statements prepared in accordance with the IFRS and validated by the Company's auditor for the reporting financial year, for which the annual remuneration is payable.
	of the members of the Board of Directors.			The quarterly remuneration depends on the extent of the Board member's participation in the physical meetings and absentee votes held in the relevant quarter.
				Description of the measures used by the Company to reduce the possible additional risks.
				The quarterly remuneration reflects the estimated time and labour input of a Board member associated with preparation for and participation in meetings of the Company's Board of Directors.
				Information on whether the failure to comply with a provision of the Code is limited in time and whether the Company intends to ensure compliance with the relevant element of the Code in the future.
				In the Company's opinion, these remunerations fully comply with the principle of convergence of financial interests of the members of the Board of Directors and the long-term interests of Company shareholders. Nevertheless, in 2020, the Company plans to consider the need to change the remuneration system for members of the Board of Directors for work on the Board of Directors.

No.	Corporate governance principles	Compliance criteria	Compliance status	Comments on deviations from compliance criteria
1	2	3	4	5
4.2.2	The long-term holding of the Company's shares facilitates approximation of financial interests of members of the Board of Directors and the long-term interests of shareholders to the greatest extent. However, the Company does not make the right to sell shares contingent on the achievement of certain performance indicators, and members of the Board of Directors do not take part in employee stock option plans.	1. If the internal document (documents), i. e. the remuneration policy (policies) of the Company, suggests (suggest) a share-based compensation for the members of the Board of Directors, the rules for holding of shares by the Board members aimed at long-term holding of such shares shall be clearly defined and disclosed.	observed	
4.2.3	The Company does not provide for any additional payments or compensations in the event of early termination of powers of members of the Board of Directors in connection with the transfer of control over the Company or other circumstances.	1. The Company does not provide for any additional payments or compensations in the event of early termination of powers of the members of the Board of Directors in connection with the transfer of control over the Company or other circumstances.	observed	
4.3				lies and other key executive officers of the Company provides on their personal contribution to the achievement of such
4.3.1	The remuneration	1. In the reporting period,	partly observed	1. Observed.
	for members of the executive bodies	the yearly performance indicators approved by the		2. Observed.
	and other key	Board of Directors were used		3. Not observed.
	executive officers of the Company is determined	to determine the amount of the variable remuneration component for members of the executive bodies and other key executive officers of the Company.		Summary of the Company's operating context, environment and/or background making it impossible for the Company to comply with the recommendations.
	so as to ensure reasonable and feasible proportion between the fixed			The Company has no procedure ensuring a refund of unearned bonuses received by members of the Company's Management Board, Chief Executive Officer or any other key executive officers to the Company.
	component and the variable component which depends on the performance of	of the remuneration system applicable to members of the executive bodies and		Explanations of specific reasons for the failure to comply with the relevant provision (element) of the Code and justifications of the resolution adopted by the Company.
	the Company and personal (individual)	other key executive officers of the Company, the Board of Directors (the Remuneration		The Company has a clear mechanism for paying bonuses to members of the executive bodies and other executives.
	contribution of the employee to the final	Committee) made sure that the Company uses a feasible		Description of the measures used by the Company to reduce the possible additional risks.
	outcome.  the Company uses a feasible proportion between the fixed component and the variable component of the remuneration.	fixed component and the variable component of the		The remuneration system applicable to members of the Company's executive bodies is based on achievement of the Company's approved key performance indicators (KPIs).
		remuneration.		The performance-based remuneration is paid after the Appointment and Remuneration Committee considers the achievement of target indicators, and the Board of Directors o the Company approves the KPI report.

No.	Corporate governance principles	Compliance criteria	Compliance status	Comments on deviations from compliance criteria
1	2	3	4	5
		3. The Company has a procedure that ensures a refund of unearned bonuses received by members of the Company's executive bodies		Information on whether the failure to comply with a provision of the Code is limited in time and whether the Company intends to ensure compliance with the relevant element of the Code in the future.  Therefore, considering the entire set of measures used
		and other key executive officers to the Company.		by the Company, there is absolutely no possibility that the Company's executive bodies or any other key executives will receive any unearned remuneration.
4.3.2	The Company has implemented a	1. The Company implemented a programme for long-term	partly observed	1. Observed.
	programme for long-term motivation of members of the	motivation of the members of the executive bodies and other key executive officers		<ol> <li>Partly observed.</li> <li>Summary of the Company's operating context, environment and/or background making it impossible for the Company to comply with the recommendations.</li> </ol>
	executive bodies and other key executive officers of the Company by using the Company's shares	of the Company by using the Company's shares (financial instruments based on the Company's shares).		The programme for long-term motivation of the members of executive bodies and other key executives of the Company does not provide for the right to own directly the shares of the Company.
	(options or other derivative financial instruments for which the Company's shares constitute the basic assets).  Iong-term motivation of the members of the executive bodies and other key executive officers of the Company provides that the right to sell shares and other financial instruments	long-term motivation of the members of the executive bodies and other key executive officers of the Company provides that the right to sell shares and other financial instruments used under this programme cannot be exercised earlier		Explanations of specific reasons for the failure to comply with the relevant provision (element) of the Code and justifications of the resolution adopted by the Company.  The Company's Board of Directors has not yet explored the issue concerning implementation of the programme for long-term motivation of the members of the executive bodies and other key executive officers of the Company using the Company's shares (financial instruments based on the Company's shares).
		they were given to the employee. However, the Company made the right to sell them contingent on the achievement of certain performance indicators by		Description of the measures used by the Company to reduce the possible additional risks.
				The Company believes that the established practice does not expose the Company to any additional risks due to the fact that it has implemented the programme for long-term motivation of the members of executive bodies and other key executives of the Company that does not provide for the right to own directly the shares of the Company, but it is aimed at increasing their capitalisation.
				Information on whether the failure to comply with a provision of the Code is limited in time and whether the Company intends to ensure compliance with the relevant element of the Code in the future.
				The rule of share sales is not relevant for the Company.
4.3.3	The amount of a severance pay (a golden parachute) payable by the Company to members of the executive bodies or other key executive officers in the case of early termination of their powers at the initiative of the Company and without any unethical practices found with the employees does not exceed two times the fixed annual remuneration.	1. In the reporting period, the amount of a severance pay (a golden parachute) payable by the Company to the members of the executive bodies or other key executive officers in the case of early termination of their powers at the initiative of the Company and without any unethical practices found with the employees did not exceed two times the fixed annual remuneration.	observed	

No.	Corporate governance principles	Compliance criteria	Compliance status	Comments on deviations from compliance criteria
1	2	3	4	5
5.1	The Company has crea		nagement and intern	nal control system, ensuring reasonable confidence in the
5.1.1	The Company's Board of Directors defined principles for and approaches towards the organisation of the Company's risk management and internal control system.	1. The functions assigned to various management bodies and units of the Company in the risk management system and internal control are clearly defined in the relevant internal documents/policy of the Company approved by the Board of Directors.	observed	
5.1.2	Executive bodies of the Company ensure the implementation and maintenance of an effective risk management and internal control system in the Company.	1. The executive bodies of the Company ensured distribution of the functions and authority in respect of risk management and internal control between their subordinate managers (heads) of divisions and departments.	observed	
5.1.3	The risk management	1. The Company has an anti-	partly observed	1. Observed.
	and internal control system used in the Company ensures an unbiased, fair and clear understanding of the current status and prospects of the Company, integrity and transparency of the Company's reports, and reasonability and acceptability of the risks assumed by the Company.	bribery and corruption policy.  2. The Company has a simple way to report any instances of failure to observe the law, the Company's internal procedures or the Code of Ethics to the Board of Directors or the Audit Committee of the Board of Directors.		<ol> <li>Partly observed.</li> <li>Summary of the Company's operating context, environment and/or background making it impossible for the Company to comply with the recommendations.</li> </ol>
				The Company has no direct means to report any violations of the law, the Company's internal procedures or Code of Ethics to the Board of Directors or the Audit Committee of the Board of Directors.
				Explanations of specific reasons for the failure to comply with the relevant provision (element) of the Code and justifications of the resolution adopted by the Company.
				Due to the other procedures established by the Company, the Board of Directors did not consider the issue concerning the expediency of instituting a method of direct address to the Board of Directors or relevant Committee.
				Description of the measures used by the Company to reduce the possible additional risks.
				The Company has a hotline that may be used by employees to notify the person responsible for the Code of Corporate Conduct on any potential instances of failure to observe the law, the Company's policies or procedures, in particular in such areas as antitrust law, stock market laws and insider information regulations, as well as on the instances of failure to comply with the Code of Conduct on the part of the Company employees, instances of corruption, fraud (falsifications, dishonesty, misappropriation and embezzlement of property). If necessary, important issues are laid before the Company's Management Board and dedicated Committees of the Company's Board of Directors.
				Information on whether the failure to comply with a provision of the Code is limited in time and whether the Company intends to ensure compliance with the relevant element of the Code in the future.
				The Company is planning to consider the possibility of expanding the Audit Committee's authorities with the authority to request information on the violations of the law, the Company's internal procedures or Code of Ethics.

No.	Corporate governance principles	Compliance criteria	Compliance status	Comments on deviations from compliance criteria
1	2	3	4	5
5.1.4	The Company's Board of Directors takes necessary measures to make sure that the risk management and internal control system existing in the Company complies with principles for and approaches towards its organisation, as determined by the Board of Directors, and functions effectively.	1. In the reporting period, the Board of Directors or the Audit Committee of the Board of Directors assessed the performance of the Company's risk management and internal control system. The details of the key assessment findings have been incorporated in the Company's Annual Report.	partly observed	Summary of the Company's operating context, environment and/or background making it impossible for the Company to comply with the recommendations.  The issue concerning the performance assessment of the Company's risk management and internal control system was examined by the Board of Directors or Audit Committee of the Board of Directors as a separate item in 2019.
				Explanations of specific reasons for the failure to comply with the relevant provision (element) of the Code and justifications of the resolution adopted by the Company.
				The issue concerning the performance assessment was examined during the acceptance of reports from the functions responsible for the Company's risk management and internal control system.
				Description of the measures used by the Company to reduce the possible additional risks.
				As it was examining the reports of the responsible functions, the Audit Committee expressed concerns and issued recommendations on the ways to improve the processes and on the forms and content of the relevant reports.
				Information on whether the failure to comply with a provision of the Code is limited in time and whether the Company intends to ensure compliance with the relevant element of the Code in the future.
				In 2020, the issue concerning the performance assessment of the Company's risk management and internal control system will be included in the activity plan of the Board of Directors strictly subject to prior review by the Audit Committee.
5.2		s internal auditing for the purpo nal control system and the cor		endent assessment of reliability and efficiency of the risk ractice.
5.2.1	The Company has set up a dedicated function or engaged an independent external contractor to perform the internal audit functions. The administrative and functional reporting lines for the Internal Audit Department are different. The Internal Audit Department is functionally subordinate to the Board of Directors of the Company.	1. The Company set up a dedicated function to be in charge of internal audit functionally subordinate to the Board of Directors or the Audit Committee, or engaged an independent external contractor following the same reporting principle.	observed	
5.2.2	The Internal Audit Department carries out assessment of the internal control system efficiency, the risk management system efficiency, and the corporate governance system. The Company applies generally accepted standards of internal auditing.	1. In the reporting period, the performance assessment of the internal control and risk management system was carried out as part of the internal audit programme.  2. The Company applies the generally accepted approaches to internal control and risk management.	observed	

No.	Corporate governance principles	Compliance criteria	Compliance status	Comments on deviations from compliance criteria
1	2	3	4	5
6.1	The Company and its a	ctivities are transparent for sha	areholders, investor	s and stakeholders.
6.1.1	The Company has developed and implemented an information policy that ensures effective communication between the Company, shareholders, investors and other stakeholders.	1. The Board of Directors of the Company approved the information policy of the Company, which is in line with the recommendations of the Code.  2. The Board of Directors (or one of its Committees) considered the issues concerning compliance with its information policy by the Company at least once during the reporting period.	observed	
6.1.2	The Company	1. The Company discloses	partly observed	1. Observed.
	discloses information on the corporate	information on the Company's corporate		2. Observed.
	governance system	governance system and		3. Not observed.
	and practice, including detailed information on compliance with	general principles of corporate governance used in the Company, including on the corporate website on the Internet.  2. The Company discloses information on the membership of the executive bodies and the Board of Directors, independence of the members of the Board of Directors and their membership in the Board committees (as defined by the Code).  3. If there is a controlling person, the Company publishes the controlling person's memorandum outlining this person's plans as they regard corporate governance in the Company.		Summary of the Company's operating context, environment and/or background making it impossible for the Company to comply with the recommendations.
	the principles and recommendations of the Code.			The Company does not publish the controlling person's memorandum outlining this person's plans as they regard the corporate governance in the Company.
				Explanations of specific reasons for the failure to comply with the relevant provision (element) of the Code and justifications of the resolution adopted by the Company.
				The controlling person's plans for the Company constitute this person's business secret and are not subject to disclosure, except as otherwise provided for by the law.
				Description of the measures used by the Company to reduce the possible additional risks.
				The Company communicates with the controlling person's representatives, including on matters concerning publication of the controlling person's memorandum on this person's plans as they regard the corporate governance in the Company.
				Information on whether the failure to comply with a provision of the Code is limited in time and whether the Company intends to ensure compliance with the relevant element of the Code in the future.
				In the event that the Company becomes aware of any statements made by the controlling person concerning such plans as they regard corporate governance in the Company, the Company undertakes to publish these statements on the corporate website.
6.2		s complete, up-to-date and acc ake well-informed decisions.	urate information ab	out the Company in due time so that the Company shareholders
6.2.1	The Company	1. The Company's information	partly observed	1. Observed.
	discloses information in accordance with the principles of regularity, consistency and efficiency, as well as availability, reinability, completeness and criteria used to identify information that is capable of having a significant impact on the value of the Company and its securities and procedures that ensure well-timed disclosure of such information.	policy defines approaches and criteria used to identify information that is capable of having a significant impact on the value of the	<b>,</b>	2. Observed.
				3. Partly observed.
				Summary of the Company's operating context, environment
				and/or background making it impossible for the Company to comply with the recommendations.
			In the reporting period, the disclosure was made both in Russian and in English (partly).	

No.	Corporate governance principles	Compliance criteria	Compliance status	Comments on deviations from compliance criteria
1	2	3	4	5
	2	2. If the Company's securities circulate in foreign regulated markets, the disclosure of material information in the Russian Federation and in these markets occurs simultaneously and equivalently during the reporting year.  3. If foreign shareholders held a major package of the Company's shares, then the disclosure was made both in Russian and one of widely spoken foreign languages during the reporting year.	4	Explanations of specific reasons for the failure to comply with the relevant provision (element) of the Code and justifications of the resolution adopted by the Company.  No requests to expand the range of the information disclosed in English from shareholders.  Description of the measures used by the Company to reduce the possible additional risks.  The information disclosed on the Company's corporate website in English is as follows:  - annual reports;  - IFRS statements (annual and interim statements);  - financial calendar;  - Dividend Policy;  - equity price charts;  - information on the members of the Board of Directors and committees of the Board of Directors;
				<ul> <li>information on the members of the Company's Managemer Board and executives; and</li> <li>the scope of competence of the General Shareholders' Meeting and the Board of Directors as enshrined in the</li> </ul>
				Company's Articles of Association.  Information on whether the failure to comply with a provision of the Code is limited in time and whether the Company intends to ensure compliance with the relevant element of the Code in the future.
				In addition, the Company is planning to disclose the following information in English in 2020:  — issuer's quarterly reports;  — reports on material facts; and  — lists of affiliates.
6.2.2	The Company avoids a formal approach to disclosure and discloses material facts about its activities even if the disclosure of such information is not required by laws.	1. In the reporting period, the Company disclosed annual financial statements and accounting statements for six months prepared according to the IFRS. The Company's Annual Report for the reporting period includes annual financial statements prepared according to the IFRS and the auditor's report.  2. The Company discloses complete information on the structure of the Company's capital in its Annual Report and on the corporate website in accordance with Recommendation 290 of the Code.	partly observed	1. Observed. 2. Partly observed.  Summary of the Company's operating context, environment and/or background making it impossible for the Company to comply with the recommendations.  The Company does not disclose complete information on the structure of the Company's capital in its Annual Report and on the corporate website in accordance with Recommendation 290 of the Code.  Explanations of specific reasons for the failure to comply with the relevant provision (element) of the Code and justifications of the resolution adopted by the Company.  The structure of the share capital disclosed in Section 2.3 of the Annual Report and drawn up on the basis of the data obtained from the Company's Registrar shows that there is no need for the Company's executive bodies to state that the Company has no information on the existing holdings of participatory interests over 5%, other than the data already disclosed by the Company. Furthermore, the Company prevents certain shareholders from acquiring control that would be disproportionate to their participatory interest in the Company's authorised capital, e. g. based on the shareholder agreements or due to holding ordinary/preference shares with a different face value.

No.	Corporate governance principles	Compliance criteria	Compliance status	Comments on deviations from compliance criteria
1	2	3	4	5
				Description of the measures used by the Company to reduce the possible additional risks.
				The Company monitors the share capital structure on a quarterly basis by sending the relevant queries to the registrar.
				Information on whether failure to comply with a provision of the Code is limited in time and whether the Company intends to ensure compliance with the relevant element of the Code in the future.
				In 2020–2021, the Company will consider the need to disclose full information about the capital structure of the Company in accordance with Code Recommendation 290 in the Annual Report and on the Company's website on the Internet.
6.2.3	As one of the most important tools of communication with shareholders and other stakeholders,	The Company's Annual Report contains information on the key aspects of the Company's operations and financial performance.	observed	
	the Annual Report contains information that helps to assess the performance of the Company in the reporting period.	2. The Company's Annual Report contains information on the environmental and social performance of the Company.		
6.3	Information and docume	nents are provided by the Comp	any at shareholder	rs' requests in accordance with the principles of fairness and
6.3.1	Information and documents are provided at shareholders' requests in accordance with the principles of fairness and easiness.	1. The Company's information policy establishes an easy procedure for providing the shareholders with access to corporate information, including information about the legal entities controlled by the Company, at their request.	observed	
6.3.2	In the provision of information to shareholders, a reasonable balance is ensured between the interests of individual shareholders and the interests of the Company that wishes to keep important business information confidential as it may	1. In the reporting period, the Company did not decline any incoming information requests from the shareholders, or such refusals were reasonable.  2. In the cases defined by the Company's information policy, the shareholders are notified of the confidential nature of information	observed	
	significantly influence the Company's competitiveness.	provided and undertake to keep it confidential.		

No.	Corporate governance principles	Compliance criteria	Compliance status	Comments on deviations from compliance criteria
1	2	3	4	5

7.1 The actions that significantly affect or may affect the structure of the authorized capital and financial standing of the Company and, therefore, the shareholders' standing (major corporate actions), are performed on fair conditions that respect the rights and interests of shareholders and other stakeholders.

7.1.1 The definition of major corporate actions embraces reorganisation of the Company, purchase of 30 or more percent of the Company's voting shares (takeover), closing of major transactions by the Company, increase or reduction in the Company's authorised capital, listing and delisting of the Company's shares, as well as other actions that may result in major changes in the rights of shareholders or infringe their interests. The Company's Articles of Association define a list (criteria) of transactions or other actions qualified as major corporate actions, and these actions fall within the competence of the Company's Board of Directors.

- 1. The Company's Articles of Association define a list and criteria of transactions or other actions qualified as major corporate actions. Resolutions on major corporate actions fall within the scope of competence of the Board of Directors. Where the legislation directly assigns these corporate actions to the competence of the General Shareholders' Meeting, the Board of Directors shall issue necessary recommendations to the shareholders.
- 2. The Company's Articles of Association qualify at least the following actions as major corporate actions: reorganisation of the Company, purchase of 30 or more percent of the Company's voting shares (take-over), closure of major transactions by the Company, increase or reduction in the Company's authorised capital, listing and delisting of the Company's shares.

partly observed

1. Partly observed.

Summary of the Company's operating context, environment and/or background making it impossible for the Company to comply with the recommendations.

The Company's Articles of Association do not define a list of transactions or other actions qualified as major corporate actions.

Explanations of specific reasons for the failure to comply with the relevant provision (element) of the Code and justifications of the resolution adopted by the Company.

Not required.

Description of the measures used by the Company to reduce the possible additional risks.

In 2020–2021, the Company plans plans to consider the need to make appropriate changes to the Articles of Association of the Company.

Information on whether the failure to comply with a provision of the Code is limited in time and whether the Company intends to ensure compliance with the relevant element of the Code in the future.

In 2019–2020, the Company is planning to amend the Company's Articles of Association to define a list of transactions or other actions qualified as major corporate actions and the criteria for qualifying them as such.

2. Not observed.

Summary of the Company's operating context, environment and/or background making it impossible for the Company to comply with the recommendations.

The Company's Articles of Association do not define a list of transactions or other actions qualified as major corporate actions and the criteria for qualifying them as such.

Explanations of specific reasons for the failure to comply with the relevant provision (element) of the Code and justifications of the resolution adopted by the Company.

Not required.

Description of the measures used by the Company to reduce the possible additional risks.

At the same time, the Company's Articles of Association clearly delineate the powers of the General Shareholders' Meeting and of the Board of Directors of the Company as they regard the matters that can be classified as major corporate actions as per the recommendations of the Code of Corporate Governance (Articles 10 and 12 of the Articles of Association of Unipro PJSC).

Information on whether the failure to comply with a provision of the Code is limited in time and whether the Company intends to ensure compliance with the relevant element of the Code in the future.

In 2020–2021, the Company plans to consider the need to make appropriate changes to the Articles of Association of the Company.

No.	Corporate governance principles	Compliance criteria	Compliance status	Comments on deviations from compliance criteria
1	2	3	4	5
7.1.2	The Board of Directors plays the key role in making decisions or elaborating recommendations for major corporate actions based on the opinion of the Company's independent directors.	1. The Company has a procedure under which independent directors express their opinions on major corporate actions prior to approval thereof.	not observed	Summary of the Company's operating context, environment and/or background making it impossible for the Company to comply with the recommendations.
				The Company's Articles of Association do not define a list of transactions or other actions qualified as major corporate actions and the criteria for qualifying them as such.
				Explanations of specific reasons for the failure to comply with the relevant provision (element) of the Code and justifications of the resolution adopted by the Company.
				Not required.
				Description of the measures used by the Company to reduce the possible additional risks.
			At the same time, the Clearly delineate the port Meeting and of the Boaregard the matters that actions as per the reconstruction of Unipro PJSC).  The Company created exploration of issues by These committees are Information on whether provision of the Code Company intends to explorate the provision of the Code Company intends to explorate the provision of the Code Company intends to explorate the provision of the Code Company intends to explorate the provision of the Code Company intends to explorate the provision of the Code Code Code Code Code Code Code Cod	The Company created committees responsible for an in-depth exploration of issues brought before the Board of Directors.
				These committees are duly operating.  Information on whether the failure to comply with a provision of the Code is limited in time and whether the Company intends to ensure compliance with the relevant
				element of the Code in the future.  In 2020–2021, the Company plans to consider the need to make appropriate changes to the Articles of Association of the Company.
7.1.3	takes major corporate actions that affect the rights and legitimate interests of its shareholders, all shareholders of the Company are treated equitably. Where the statutory mechanisms designed to protect the rights of shareholders are	nature of the Company's activities, the Company's activities, the Company's Articles of Association establish lower minimum criteria to qualify the Company's transactions as major corporate actions than those stipulated by the laws.  2. In the reporting period, all major corporate actions were sufficient, the sympany takes ditional steps to otect the rights and gitimate interests its shareholders. He company is sided both by rmal statutory quirements and by rporate governance inciples set out in	partly observed	1. Partly observed.
				Summary of the Company's operating context, environment and/or background making it impossible for the Company to comply with the recommendations.
				The Company's Articles of Association do not define a list of transactions or other actions qualified as major corporate actions.
				Explanations of specific reasons for the failure to comply with the relevant provision (element) of the Code and justifications of the resolution adopted by the Company.
				Not required.
				Description of the measures used by the Company to reduce the possible additional risks.
				In the meantime, pursuant to the Company's Articles of Association, the competence of the Board of Directors includes approval of a number of transactions viewed as major transactions by the Company and the threshold for qualifying a transaction as a major transaction is significantly lower than the threshold established by the laws.
				Information on whether the failure to comply with a provision of the Code is limited in time and whether the Company intends to ensure compliance with the relevant element of the Code in the future.
				In 2020–2021, the Company plans to consider the need to make appropriate changes to the Articles of Association of the Company.
				2. Not observed.
				Summary of the Company's operating context, environment and/or background making it impossible for the Company to comply with the recommendations.
				The Company's Articles of Association do not define a list of transactions or other actions qualified as major corporate actions.

actions.

	Corporate governance principles	Compliance criteria	Compliance status	Comments on deviations from compliance criteria
1	2	3	4	5
				Explanations of specific reasons for the failure to comply with the relevant provision (element) of the Code and justifications of the resolution adopted by the Company.  Not required.
				Description of the measures used by the Company to reduce the possible additional risks.
				Pursuant to the Company's Articles of Association, the competence of the Board of Directors includes approval of a number of transactions viewed as major transactions by the Company and the threshold for qualifying a transaction as a major transaction is significantly lower than the threshold established by the law.
				All transactions mentioned above were subjected to approval prior to closing.
				Information on whether the failure to comply with a provision of the Code is limited in time and whether the Company intends to ensure compliance with the relevant element of the Code in the future.  In 2020–2021, the Company plans to consider the need to
				make appropriate changes to the Articles of Association of th Company.
7.2		ctions, enable them to influence		re that would allow its shareholders to receive in due time full uarantee compliance with an adequate level of protection of
7.2.1	Information on taking any major corporate actions is disclosed with the explanation of reasons, conditions and consequences of such actions.	1. In the reporting period, the Company disclosed information on major corporate actions in a timely and detailed manner, including by specifying the reasons and timing of such	observed	
7.2.2		actions.		
7.2.2	The rules and	1. The Company's internal	partly observed	1. Observed.
7.2.2	procedures pertaining to major corporate		partly observed	2. Observed.
7.2.2	procedures pertaining	1. The Company's internal documents establish a	partly observed	<ol> <li>Observed.</li> <li>Not observed.</li> <li>Summary of the Company's operating context,</li> </ol>
7.2.2	procedures pertaining to major corporate actions performed by the Company are documented in the	1. The Company's internal documents establish a procedure for engaging an independent appraiser to evaluate the property alienated or purchased under	partly observed	<ol> <li>Observed.</li> <li>Not observed.</li> <li>Summary of the Company's operating context, environment and/or background making it impossible for</li> </ol>
7.2.2	procedures pertaining to major corporate actions performed by the Company are documented in the Company's internal	1. The Company's internal documents establish a procedure for engaging an independent appraiser to evaluate the property alienated or purchased under a major transaction or a related-party transaction.  2. The Company's internal documents establish a procedure for engaging an	partly observed	2. Observed. 3. Not observed.  Summary of the Company's operating context, environment and/or background making it impossible for the Company to comply with the recommendations.  The Company's internal documents do not contain an extended list of the grounds for recognising the members of the Company's Board of Directors and other persons stipulated by the law as related parties interested in the Company's transactions.
77.2.2	procedures pertaining to major corporate actions performed by the Company are documented in the Company's internal	1. The Company's internal documents establish a procedure for engaging an independent appraiser to evaluate the property alienated or purchased under a major transaction or a related-party transaction.  2. The Company's internal documents establish a procedure for engaging an independent appraiser to determine the purchase and redemption value of the Company's shares.  3. The Company's internal documents contain an extended list of the grounds for recognising the members	partly observed	2. Observed. 3. Not observed.  Summary of the Company's operating context, environment and/or background making it impossible fo the Company to comply with the recommendations.  The Company's internal documents do not contain an extended list of the grounds for recognising the members of the Company's Board of Directors and other persons stipulated by the law as related parties interested in the Company's transactions.  Explanations of specific reasons for the failure to comply with the relevant provision (element) of the Code and
7.2.2	procedures pertaining to major corporate actions performed by the Company are documented in the Company's internal	1. The Company's internal documents establish a procedure for engaging an independent appraiser to evaluate the property alienated or purchased under a major transaction or a related-party transaction.  2. The Company's internal documents establish a procedure for engaging an independent appraiser to determine the purchase and redemption value of the Company's shares.  3. The Company's internal documents contain an extended list of the grounds for recognising the members of the Company's Board of Directors and other persons	partly observed	2. Observed.  3. Not observed.  Summary of the Company's operating context, environment and/or background making it impossible for the Company to comply with the recommendations.  The Company's internal documents do not contain an extended list of the grounds for recognising the members of the Company's Board of Directors and other persons stipulated by the law as related parties interested in the Company's transactions.  Explanations of specific reasons for the failure to comply with the relevant provision (element) of the Code and justifications of the resolution adopted by the Company.  The Company's Articles of Association stipulate that related-party transactions are subject to approval in accordance with Chapter XI of the Federal Law "On Joint"
7.2.2	procedures pertaining to major corporate actions performed by the Company are documented in the Company's internal	1. The Company's internal documents establish a procedure for engaging an independent appraiser to evaluate the property alienated or purchased under a major transaction or a related-party transaction.  2. The Company's internal documents establish a procedure for engaging an independent appraiser to determine the purchase and redemption value of the Company's shares.  3. The Company's internal documents contain an extended list of the grounds for recognising the members of the Company's Board of	partly observed	2. Observed.  3. Not observed.  Summary of the Company's operating context, environment and/or background making it impossible for the Company to comply with the recommendations.  The Company's internal documents do not contain an extended list of the grounds for recognising the members of the Company's Board of Directors and other persons stipulated by the law as related parties interested in the Company's transactions.  Explanations of specific reasons for the failure to comply with the relevant provision (element) of the Code and justifications of the resolution adopted by the Company.  The Company's Articles of Association stipulate that related-party transactions are subject to approval in accordance with Chapter XI of the Federal Law "On Joint Stock Companies".  When determining related parties, the Company is guided
7.2.2	procedures pertaining to major corporate actions performed by the Company are documented in the Company's internal	1. The Company's internal documents establish a procedure for engaging an independent appraiser to evaluate the property alienated or purchased under a major transaction or a related-party transaction.  2. The Company's internal documents establish a procedure for engaging an independent appraiser to determine the purchase and redemption value of the Company's shares.  3. The Company's internal documents contain an extended list of the grounds for recognising the members of the Company's Board of Directors and other persons stipulated by the law as related parties interested in	partly observed	2. Observed. 3. Not observed.  Summary of the Company's operating context, environment and/or background making it impossible for the Company to comply with the recommendations.  The Company's internal documents do not contain an extended list of the grounds for recognising the members of the Company's Board of Directors and other persons stipulated by the law as related parties interested in the Company's transactions.  Explanations of specific reasons for the failure to comple with the relevant provision (element) of the Code and justifications of the resolution adopted by the Company.  The Company's Articles of Association stipulate that related-party transactions are subject to approval in accordance with Chapter XI of the Federal Law "On Joint Stock Companies".  When determining related parties, the Company is guided by the requirements of the Russian Federation law.  Description of the measures used by the Company to
7.2.2	procedures pertaining to major corporate actions performed by the Company are documented in the Company's internal	1. The Company's internal documents establish a procedure for engaging an independent appraiser to evaluate the property alienated or purchased under a major transaction or a related-party transaction.  2. The Company's internal documents establish a procedure for engaging an independent appraiser to determine the purchase and redemption value of the Company's shares.  3. The Company's internal documents contain an extended list of the grounds for recognising the members of the Company's Board of Directors and other persons stipulated by the law as related parties interested in	partly observed	<ol> <li>Observed.</li> <li>Not observed.</li> <li>Summary of the Company's operating context, environment and/or background making it impossible for the Company to comply with the recommendations.</li> <li>The Company's internal documents do not contain an extended list of the grounds for recognising the members of the Company's Board of Directors and other persons stipulated by the law as related parties interested in the Company's transactions.</li> <li>Explanations of specific reasons for the failure to comple with the relevant provision (element) of the Code and justifications of the resolution adopted by the Company.</li> <li>The Company's Articles of Association stipulate that related-party transactions are subject to approval in accordance with Chapter XI of the Federal Law "On Joint Stock Companies".</li> <li>When determining related parties, the Company is guided by the requirements of the Russian Federation law.</li> <li>Description of the measures used by the Company to reduce the possible additional risks.</li> </ol>

### Planned (Expected) Actions and Activities of the Joint Stock Company to Improve the Corporate Governance Model and Practice

Considering the assessment of compliance with the corporate governance principles set out in the Code of Corporate Governance, the Company plans to do as follows in the longer term:

- » developing the internal control and risk management system;
- » as needed, creating additional committees under the Board of Directors dealing with various aspects of the Company's activities;
- » disclosing more information in English on the Company's website;

- » dividing jurisdictions and responsibilities between corporate management bodies on a reasonable basis;
- » ensuring a good combination of centralised decision-making and delegation of authority to various managerial levels;
- » enhancing the promptness and efficiency of decision-making;
- » enforcing and protecting the rights and interests of the Company's shareholders;
- » implementing high standards of corporate governance ethics.